



GRAIN
PRODUCERS SA

Annual Report 2020-21



Annual Report 2020-21 Contents

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Grain Producer

Profiling the professional and innovative people
behind the South Australian grain growing industry

WINTER 2020

COVID-19:
AG HAS YOUR BACK

Bulla Burra
Grain Growers' Association

**Opportunities abound
FOR THE GRAIN INDUSTRY**



Chair's report

Adrian McCabe

It has been an honour to serve as Chair of Grain Producers SA (GPSA), the peak representative body for South Australian grain producers, over the past twelve months.

As the impact of COVID continues to create uncertainty across the economy, and indeed our lives, primary production in this state continues to thrive, remaining the backbone of our state economy and foundation of international trade.

Last year's harvest was the fourth biggest on record in SA, generating more than \$2.5 billion in farm gate revenue – the second most valuable crop in SA's history. That's why we are proud to be the voice of the South Australian grain production sector.

GPSA exists to advance the interests of our state's 4,500 farm business enterprises, by developing policy, advocating for change and providing leadership in managing emerging issues impacting the profitability and sustainability of grain production. We also play a leading role in industry development, supporting our producers and attracting the best and brightest to the agricultural sector.

It has been a huge year for the grain industry. GPSA kicked off the past financial year with the launch of the SA Grain Industry Blueprint. The Blueprint is our roadmap to ensure that the South Australian grain industry will become a \$6 billion industry by 2030 and it will inform GPSA's policy and project agenda in the years to come.

A priority area of the Blueprint's biosecurity and market access pillar is for SA growers to continue to have access to the world's best markets through maintaining high standards of grain hygiene, food safety and product quality.

The decision to pursue eradication of lens snail aligns with this priority area. We have a unique opportunity to act prudently and immediately eradicate lens snail while it is confined to the metropolitan area. GPSA believes this is a responsible action and, as an industry, we need to work together to act quickly to minimise any potential impact on market access or the profitability of South Australian grain growers.

The GPSA Board continues to identify priorities we believe will deliver the most value to our members and will help to ensure the voice of

South Australian grain growers is heard at both a state and national level.

This year we will welcome a new producer director to the GPSA Board, to fill the vacancy of retiring director, Jared Sampson. We thank Jared for his contribution, particularly as Chair of the GPSA mining taskforce, providing strong representation on behalf of his community at Warramboo.

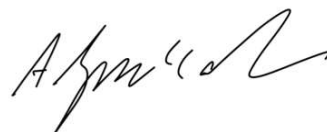
Together with his growing family, Jared helped lead GPSA's campaign to promote ifarmwell, a rural mental health initiative developed by Dr Kate Gunn. He will remain involved in GPSA's policy forums to improve outcomes in rural health and wellbeing for farmers.

The vacancy on the GPSA Board will be filled through a Board appointment.

Thank you to the Board for their diligence, time, commitment and effort. I believe our Board have reflected our growers needs and sought their council whilst considering all of the emerging issues with a view to continually improve and update our strategy and advocacy. The time commitment is significant, but very rewarding.

On behalf of the Board, I would like to thank CEO Caroline Rhodes and her team of dedicated staff for working to progress our mandate on behalf of South Australian growers.

After a late break to the season, South Australian growers are thankfully looking toward an above average harvest. We look forward to continuing to work with South Australian grain producers to boost their productivity.



Adrian McCabe
Chair



Chief Executive Officer's report

Caroline Rhodes

It has been an honour to lead the GPSA secretariat for the past three years as Chief Executive Officer and I am proud of our record of achievement over the past twelve months, as outlined in this Annual Report.

In August 2020, GPSA set out its vision for the SA grain sector to become a \$6 billion industry by 2030 with the launch of the South Australian Grain Industry Blueprint. Led by GPSA with \$140,000 in funding from the State Government, the Blueprint details the six pillars to support accelerated growth in the industry: Market Opportunities; Capturing Value; Biosecurity and Market Access; Innovation; Building Industry Capacity; and Infrastructure. We have delivered several externally funded projects which directly align with Blueprint priorities.

To realise our economic potential, we need the right policy settings and investment by both State and Federal Governments and the removal of regulatory barriers impeding growth and the freedom to operate. Of particular note is the lifting of the 16-year GM Crop moratorium across mainland South Australia in November 2020. GPSA took the lead in this campaign, ensuring mainland SA growers now have the same opportunities as their interstate counterparts in choosing to adopt GM crop varieties to suit their farming system.

GPSA ran a series of free, interactive trade and market access sessions across regional SA. The Market Ready campaign was supported by the Federal Government's Agricultural Trade and Market Access Cooperation Program and the South Australian Grain Market Access Group. In addition, the Beyond the Silo campaign, run in partnership with Grain Trade Australia and supported by the SA Government Regional Growth Fund, saw the development of a range of grain marketing resources for growers. SA growers are now better equipped to make grain marketing decisions and in turn target new marketing opportunities to improve returns and reduce marketing risk.

GPSA has continued the hugely successful Roadworthy Heavy Vehicles project this year, with more than 450 primary producers enhancing their understanding of heavy vehicle safety and roadworthy requirements through workshops, supported by \$300,000 from the Heavy Vehicle Safety Initiative.

From experience, we know that many issues confronting primary production must be resolved through strong coordination across commodity groups and state borders, including major cross sector issues such as drought policy, climate change, labour shortages, competition, taxation and trade policy.

Through our membership of Grain Producers Australia (GPA), and through Primary Producers SA, the National Farmers Federation (NFF), GPSA maintain a strong voice in Canberra.

We were thrilled to host the NFF Regional Forum in June and enable GPSA members to directly engage with the NFF leadership team and keynote speaker, Minister for Trade & Investment, Dan Tehan.

The gathering also provided a fitting backdrop to farewell inaugural PPSA Chair, Rob Kerin, who was instrumental in getting SA back around the NFF table. Rob made a huge contribution to PPSA, allowing our Interim Chair, Dr Don Plowman, to take the reins and guide the organisation into an exciting new era with a new Chairman about to be appointed.

GPSA remains focussed on improving our communication with stakeholders and lifting the profile of our industry, to build trust and raise awareness in the community about the importance of grain production to this state.

To provide South Australian growers with a clear understanding of GPSA's purpose and to provide insight into the work we do on behalf of our members, we launched our directions document at the end of last year.

Through the expertise of the specialist team of consultants at AgCommunicators, GPSA launched a new website in June 2021. It features a modern layout and improved functionality while retaining the important content that helps growers stay informed.

Together with Chair Adrian McCabe and the GPSA Board, we have established a high performing team and fostered an organisational culture that enables GPSA to take its place with great pride in the broader coalition of farm advocacy bodies, both here in South Australia, and on the national stage.

With your ongoing support, GPSA will continue to deliver on our mandate to be the voice of South Australian growers.



Caroline Rhodes
Chief Executive Officer



Background

Grain Producers SA (GPSA) is the peak industry body for South Australian grain growers. GPSA is non-political and represents producers to government, the community and industry, including grain marketers, exporters, storage and handlers, researchers and farm input suppliers.

Our Purpose

- Representing the views of South Australian grain producers to government, industry and the community on grain-related issues.
- Working with an effective state farming organisation and other commodity groups to represent South Australian grain producers on cross-commodity issues.
- Working with government and industry to develop policies which create and maintain an efficient, accessible and cost-effective supply chain.
- Working with government, industry and institutions to improve the technical and business skills of South Australian grain producers.
- Working with research, development and extension organisations to identify and disseminate research priorities in grain production, handling and management.
- Supporting an effective national representative organisation to work with government on national initiatives to support the grains industry.
- Providing a program to include and develop young farmers to be prepared to take on leadership roles within the SA grains industry.

Our Mission

To ensure a profitable and sustainable grains industry in South Australia, through advancing the interests of grain producers.

Our Vision

The South Australian grain industry will become a \$6 billion industry by 2030

Our Core Functions

GPSA develops and implements policies and projects that promote the economic and environmental sustainability of South Australian grain growing businesses, advancing these initiatives through:

- 1. Advocacy.** GPSA advocates on behalf of SA grain producers, representing their interests to decision-makers in all levels of government, the SA Parliament, and to commercial and other groups across the value chain.
- 2. Leadership.** GPSA engages industry stakeholders regarding policies we believe will promote the economic and environmental sustainability of grain production, providing leadership and influencing outcomes.
- 3. Industry Development.** GPSA informs grain producers on matters of importance to their business and champions the contribution we make to the South Australian community by engaging positively with the public.



Corporate governance



History

GPSA is a company limited by guarantee. GPSA's ACN is 154 897 533.

GPSA membership is open to all active South Australian grain producers who have contributed to the Primary Industry Funding Schemes (Grain Industry Fund) 2012 (PIFS Grain).

GPSA continues to grow its producer member database. The total database now stands at 1400. Our reach extends across the entire sector through our work funded by grower contributions to the Grain Industry Fund.

Grain Producers SA was established in March 2012. It was formed out of the need for an organised and well-funded lobby group to be a voice for South Australian grain growers beyond the farm gate. GPSA succeeded the former South Australian Farmers' Federation Grains Council, as the peak representative body for the State's grain producers.

The Grain Industry Fund has provided a sustainable and secure source of funding to GPSA to fulfil its charter to represent South Australian grain producers both locally and nationally.

GPSA has demonstrated industry linkages and networks, including affiliations with relevant industry organisations locally and nationally, and is recognised as the peak representative body for South Australian grain producers.

GPSA is one of five peak commodity groups in South Australia – each covering grain, dairy,

horticulture, livestock, winegrapes, and forestry. These groups feed into an overarching policy council called Primary Producers SA (PPSA), which in turn holds membership of the National Farmers' Federation (NFF) on behalf of South Australia.

At a national level, GPSA is a member of the peak body Grain Producers Australia (GPA), while it works closely with GrainGrowers Limited on matters relevant to South Australian producers.

Board of Directors

The structure of the Board ensures that GPSA has the capability and the capacity to provide strong representation and advocacy for the benefit of South Australian grain producers.

A seven-member Board of Directors is elected by GPSA members from across the grain growing regions of South Australia, which provides direction and vision.

Member Elected Directors are elected for a two-year term by GPSA's producer members. They bring skills and knowledge from many areas of interest including crop production, crop research, crop merchandising, marketing, storage and transport and logistics.

In addition, the GPSA Board has the power to appoint up to two independent directors to bring additional skills and experience to the Board. One position is currently occupied by Professor Wendy Umberger. Dr Steve Jefferies AM was appointed as an independent director subsequent to the 2019/20 financial year.

The Board meets approximately eight times each year. Directors are paid an annual fee and reimbursed for meeting expenses including travel and accommodation.

Policy is determined by the Board after considering input from industry, through close involvement with grain producers, grain production groups, grains sector groups and the conduct of regular regional and state industry forums.

As at 30 June 2021, GPSA's non-executive directors were:

- Adrian McCabe, Chair
- John Gladigau, Vice Chair
- David Malpas, Company Secretary
- James Heaslip, Company Secretary
- Dion Woolford
- Jared Sampson
- Nick Hillier
- Dr Steve Jefferies AM
- Prof. Wendy Umberger

Full biographical details of directors, together with a copy of GPSA's constitution, can be found at www.grainproducerssa.com.au

Secretariat

A small, professional team of staff are responsible for administering day-to-day operations of GPSA, under direction of the Board.

The GPSA team is led by the Chief Executive Officer and works to implement the Board's strategic direction and to deliver measurable outputs from GPSA's investments. Staff members bring a range of skills and experience in project

work, commercial operations, law, stakeholder relations, communication and administration.

As at 30 June 2021, GPSA's secretariat staff were:

- Caroline Rhodes, Chief Executive Officer
- Shane Gale, Regional Field Officer
- Andrew Lehmann, Policy Director
- Angus Crouch, Graduate Officer
- Carla Rech, Executive Assistant

Internship – communications, policy, and research

GPSA's internship program provides an opportunity for undergraduate students enrolled in a tertiary agricultural science degree to join the Secretariat as an intern. In 2020-21, GPSA continued to allow students to develop new professional skills, build industry networks and undertake paid work experience while completing their study.

During the term of the internship, GPSA extended a range of professional development opportunities, including mentoring from industry leaders, as well as the chance to attend committee meetings, field days, and other industry events throughout the year. The program was developed in consultation with the University of Adelaide to meet the course requirements of formal work experience to qualify for graduation.

As at 30 June 2021, the internship staff were:

- Charlotte Wundersitz
- Alex Newbold
- Brianna Schaefer

GPSA staff



Caroline Rhodes
Chief Executive Officer
BAGSc MAgBus GAICD
FARLF



Shane Gale
Regional Field Officer



Andrew Lehmann
Policy Director
BAGSc



Angus Crouch
Graduate Officer
B Media, BCom



Carla Rech
Executive Assistant



Charlotte Wundersitz
Intern

Alex Newbold
Intern

Brianna Schaefer
Intern

Board of Directors



Adrian McCabe
Chair
MAICD

Adrian is a grain grower at Hamley Bridge, where he crops wheat, canola, beans and durum. His family has been farming in the Mid North since 1956 and also farms on the western slopes of New South Wales.

He is a past board member of the Southern Durum Growers Association, a member of Fat Farmers and a previous member of the SA Farmers Federation.



David Malpas
Company Secretary

David operates a mixed farming enterprise near Lucindale in the South East, comprised of cropping, sheep and cattle.

He is a past member of the SAFF Grains Committee and former treasurer. David has been a member of Grain Producers SA since its inception and chairs the Audit and Finance Committee.



Dion Woolford
BHumanMov, GCertAgBus

Dion farms with his wife Chelsea and his parents near Kimba, cropping 4500 hectares to mostly wheat, barley and vetch for feed and running 5000 sheep under the prefix Karawatha Park.

In 2019 Dion undertook the Company Directors Course run by the Australian Institute of Company Directors. In addition Dion has a Graduate Certificate in Agribusiness.



Jared Sampson
BAgric, GDipEd

After spending time on the other side of the fence working for Elders and Pasture Genetics, Jared returned to the family farm at Warramboo in 2012, growing wheat and barley and running a self-replacing Merino flock.

Jared has qualifications in agriculture and education.



Nick Hillier

Nick has operated a mixed family farming business in the South East for nearly 30 years. The Hillier farm utilises irrigation and runs 2,000 Merino ewes and a prime lamb enterprise. With tertiary qualifications in agricultural science and his own independent consulting business, Nick brings technical skills and expertise in RD&E activities, and agricultural chemical regulation.



John Gladigau
Vice-Chair

John is a partner in Bulla Burra, a collaborative farm which crops 8,500ha annually to cereals and legumes in the Northern Mallee region of SA.

He is also a 2007 Nuffield Scholar, a Graduate of the Australian Institute of Company Directors and has been a member of the SA Grain Industry Blueprint Steering Committee.



James Heaslip
Company Secretary
GradDipCA

As a sixth-generation farmer, James is passionate about the agricultural industry and the opportunities it provides. Through his pathway into the agricultural industry, he has developed a broad range of professional and technical skills, which will be highly relevant to serving on the GPSA board. James brings sound financial literacy through three years spent working as an external auditor and attaining a Diploma in Chartered Accountancy.



Dr Steve Jefferies AM
AM, BAgSc, PhD, D.Sc, FTSE, GAICD

Dr Jefferies previously served as the Managing Director of Grains Research and Development Corporation (GRDC) and has over 30 years' experience working in the Australian grains industry. Steve was CEO of Australian Grain Technologies, Australia's largest and market-leading wheat-breeding company, from its inception in 2002 until June 2016.



Prof. Wendy Umberger
PhD, MS, BS

Professor Wendy Umberger brings a range of skills in board governance, knowledge of global agricultural markets and trade policy, and agricultural extension to GPSA. She is the University of Adelaide's Professor of Agricultural Economics and Food Policy and Executive Director of its Centre for Global Food and Resources. Wendy was previously an Associate Professor at Colorado State University and was raised on a beef cattle and cropping property in South Dakota.

Advocacy, policy setting, and decision making for the grain industry

Policy setting

GPSA develops and implements policies that ensures a profitable and sustainable grains industry in South Australia, through advancing the interests of grain producers.

Policy is decided by the Board, after considering input from a range of areas. From time to time, the Board establishes specialised policy and issues-based taskforces to draw in expertise from all sectors of industry. GPSA regularly consults through close involvement with grain producers, grain production groups, grains sector groups and the conduct of regular regional and state industry forums.

GPSA represents the interests of growers by making submissions on issues that will affect the future of the grain industry to a range of government agencies, parliamentary inquiries and other consultative forums. Wherever possible, submissions are published on the GPSA website and made publicly available.

In 2020/21, GPSA published a range of submissions responding to the following key policy areas:

- Department for Energy and Mining's consultation on draft mining regulations 2020
- ACCC draft determination of the Viterro wheat port exemption assessment
- Parliamentary Select Committee on Land Access 2021

In addition, GPSA made appearances before a number of bodies and committees, including:

- Local councils in relation to GM crops,
- The Productivity Commission in relation to best-practice resource regulation,
- The South Australian Productivity Commission in relation to research and development,
- The Department of Primary Industries and Regions in relation to the proposed consolidation of SA's biosecurity legislation,
- The Australian Competition and Consumer Commission in relation to regulation of bulk grain port facilities, and
- SA Parliament Select Committee on Land Access

GPSA also advances policy work through making representation to external parties, including other industry associations and affiliated bodies in agriculture. Staff regularly attend workshops, meetings and forums to advance policy positions and gather information to support evidence-

based research. The outcomes from these activities are reported to the GPSA Board and/or taskforces, as well as communicated to the broader grain industry.

Policy Forums

GPSA has several advisory groups whose purpose is to focus on priority policy areas. Each group is led by a GPSA director and includes growers and may include industry stakeholders who work together on issues and, at times, provide recommendations to the GPSA Board.

The Grains Research, Development & Extension Committee (RD&E) was established to provide advice and recommendations to the Board on matters relating to research, development and extension at a national and state level that have an impact on South Australian grain producers.

As at 30 June 2021, membership of the GPSA RD&E Committee was comprised of:

- Nick Hillier (Chair)
- Tanja Morgan
- David Malpas
- Mark Modra
- Penny Schulz
- Craig Davis
- Mark Shilling
- Nat Sommerville
- Steve Ball
- Andrew Lehmann (GPSA Policy Director)

Continuing the initiative established in 2018/19, GPSA established a range of Taskforces to focus on single policy issues in response to the evolving legislative priorities of the Parliament and broader government agenda. The following Taskforces were active in 2020/21:

- Mining on Agricultural Land (joint industry taskforce with PPSA and Livestock SA)
- Rural Health and Wellbeing
- Sustainability
- Biosecurity

By establishing Taskforces, a broad range of views and expertise can be sourced in the development of policy to support GPSA's work program. These forums ensure the advisory structure remains relevant and inclusive, and provide an opportunity for industry-wide participation in projects supported by the Grain Industry Fund.

Memberships

GPSA advances its policy work through working with state and national representative organisations, through making a direct financial contribution in fees and through investing significant staffing resources and other forms of in-kind support.

GPSA seeks to influence policy deliberations of these bodies in the interests of South Australian grain producers.

Grain Producers Australia

Grain Producers Australia (GPA) represents Australia's broadacre, grain, pulse and oilseed producers at the national level. Broadly stated, GPA was created to foster a strong, innovative, profitable, globally competitive and environmentally sustainable grains industry in Australia.

GPSA maintains membership of GPA on behalf of grain producers in South Australia.

The objectives of GPA are:

- To establish a strong independent national advocate for grain producers based on a rigorous and transparent policy development process;
- To engage all sectors of the Australian grains industry to ensure operation of the most efficient and profitable grain supply chain; and
- To facilitate a strategic approach to Research, Development and Extension intended to deliver sound commercial outcomes from industry research.

GPA plays an important role in the oversight of Grains Research & Development Corporation (GRDC) on behalf of grain producers, as well as providing direction to Plant Health Australia (PHA) on plant biosecurity matters.

GPA is appointed by the Federal Minister for Agriculture and Water Resources, as the "Representative Organisation" for the GRDC under the Primary Industries and Energy Research and Development Act 1989. As part of this role, the Board of GPA, including GPSA representatives, attend the regular, six-monthly consultation meetings with the GRDC board and senior staff.

GPA also holds membership of Plant Health Australia on behalf of Australian grain producers and is a signatory to the Emergency Plant Pest Response Deed. GPA's responsibilities include:

- biosecurity planning and implementation at the national and farm levels
- liaising with federal and state governments on trade issues
- funding and supporting biosecurity initiatives

- participating in national committees and response efforts in an emergency.

One of the most important forums to benefit South Australian growers is the GPA Pesticide and Technology Taskforce, which provides a direct link from the Chair of GPSA's Grains Research, Development and Extension Committee (RD&E) and the Federal regulator, the Australian Pesticides and Veterinary Medicines Authority (APVMA), to ensure access to registered farm chemicals.

Through GPA membership, GPSA's Regional Field Officer Shane Gale is nominated to provide representation on behalf of grain producers to the Grain Trade Australia (GTA) Commerce Committee, and the Australian Competition and Consumer Commission (ACCC) Agricultural Consultative Committee.

Primary Producers South Australia

Primary Producers SA (PPSA) is a coalition of peak bodies representing primary producers in South Australia. GPSA is a founding member and has nominated a councillor to the PPSA Council, to ensure grain production matters are considered in deliberations.

The purpose of PPSA is:

- To vigorously represent the interests and concerns of primary producers to government and the community;
- To present one voice to government and the wider community on cross-commodity issues affecting primary producers in South Australia;
- To promote the importance of primary production in South Australia and ensure that the contributions and achievements of primary producers are acknowledged and appreciated; and
- To work with and assist stakeholders and suppliers to primary production where such assistance will ultimately benefit primary producers.

GPSA participates in PPSA's cross-commodity policy sub-committees, including the Natural Resource Management Committee, and the Transport and Supply Chain Committee. PPSA is also represented on several external boards and committees, and formally meets with PIRSA on a quarterly basis.

GPSA provides secretariat and policy support to PPSA as required. GPSA represents PPSA on the Bushfire Prevention & Management Committee, and the Port Adelaide Container Terminal Monitoring panel.

National Farmers' Federation

The National Farmers' Federation (NFF) is the peak national body representing farmers and, more broadly, agriculture across Australia. It is one of Australia's foremost advocacy organisations at the national political and community level.

PPSA joined NFF in 2017, and is the only South Australian-based member of NFF.

GPSA makes a co-contribution to PPSA's membership to NFF. In turn, GPSA can nominate representatives to a range of sub-committees and may participate in national policy forums convened by NFF. In 2020/21, GPSA directly participated in the NFF's Trade Committee, Economic Policy and Farm Business Committee, Farming Systems Committee, Sustainable Development Committee, Workforce Committee, and NHVR Working Group.

GPSA staff also attended the NFF Policy and Communications Staff Summit in April 2021, in Canberra.

Advocacy

GPSA engages with decision-makers of all tiers of government, and statutory bodies responsible for policy or programs relevant to grain production businesses in South Australia.

GPSA represents the interests of grain producers to the South Australian Parliament, and where appropriate, on State issues relevant to the Federal Parliament.

In recent years priorities for GPSA advocacy have included:

- Reducing the costs of doing business
- Minimising government 'red' and 'green' tape.
- Heavy vehicle regulation
- Lifting the moratorium on growing genetically

modified crops in SA

- Efficient grain transport and supply chain infrastructure
- Land access arrangement

In accordance with its constitution, GPSA remains strictly non-party political.

Prior to the 2018 State Election, GPSA promoted a policy agenda to all candidates and Parties, that outlined five key strategies to unlocking increased profitability in the grain industry for the benefit of all South Australians. A copy of GPSA's report can be sourced via the GPSA website, including all responses received on behalf of political Parties.

Since the election, GPSA has been working with the South Australian Government and the broader Parliament, to progress legislation to support grain producers in line with this Election Statement, where GPSA sought a commitment to:

1. Create infrastructure efficiencies for lowest-cost delivery to markets.
2. Increase market access to boost returns to SA's economy.
3. Invest in plant science research, technologies and biosecurity.
4. Build a stronger workforce with new entrants and skills development for current participants.
5. Balance agriculture with competing land uses.

In preparation for the upcoming 2022 state election, GPSA will again develop an Election Platform to guide its advocacy program and influence Government policy.

Industry Partnerships

GPSA will leverage investment from the Grain Industry Fund to develop partnerships with key



industry stakeholders. We recognise the need to work constructively with industry, government and the broader community to facilitate programs designed to encourage communication and cooperation between grain producers and other bodies associated with the grain industry.

GPSA is in regular contact with marketers, exporters, storage and handlers, researchers and farm input suppliers on behalf of growers. We work collaboratively with peak industry bodies and other state farming organisations to advance our policy and project work program.

GPSA will actively seek opportunities to provide leadership to industry forums for the benefit of grain producers. GPSA has continued to take the lead role in coordinating the South Australian Barley Advisory Committee (SABAC) on behalf of the industry. GPSA also coordinates the South Australian Grain Market Access Group (SAGMAG).

Through our supply chain policy expertise, GPSA is also a member of the NHVR Southern Region Working Group and the Department for Infrastructure and Transport's Heavy Vehicle Reference Group.

Communication

In seeking to communicate our work to producers, GPSA develops targeted material to support the dissemination of information relevant to grain industry, including:

- Media releases
- Newsletter: monthly via email and post
- Grain Producer magazine
- Email blasts (single issues)
- Website updates
- Social Media including Facebook, Twitter and YouTube
- Podcasts
- Traditional media (opinion pieces, feature articles, interviews)
- Advertising in state and regional newspapers
- Regional grower and board meetings
- Exhibitions at field days and industry events
- Fact Sheets
- Policy Statements
- Industry surveys
- Attending conferences, workshops, grower updates and similar industry activities.

As issues arise, communications strategies are developed to maximise media and parliamentary coverage of GPSA's policy positions. GPSA engages the professional services of communication specialists to assist in the production and distribution of GPSA's communication material to industry, and to ensure an effective system of communicating with all fund contributors.

GPSA's new website launched in 2021 can be

accessed via www.grainproducerssa.com.au

Annual Conference

GROWING SA is the annual conference of South Australia's grain and livestock industries.

It is co-hosted by Grain Producers SA and Livestock SA, and is an opportunity for primary producers to hear the latest in policy developments, farm business tips and commodity research while networking with each other and industry service providers and policy decision-makers.

GROWING SA provides growers with the opportunity to hear the latest policy and farm business information to help producers boost productivity and profitability.

Growers are also provided with networking opportunities with other producers, service providers, stakeholder, politicians and policy-makers.

Unfortunately, following advice of the Australian Government in response to COVID-19 pandemic, the 2020 GROWING SA conference was cancelled.

Again due to COVID-19 restrictions, the 2021 GROWING SA conference has been postponed until the 24-25 February 2022.

The revised timing schedules GROWING SA three weeks before the State Election and positions it as a pre-election forum for the agriculture industry.

Grower Education

GPSA develops information and education programs aimed at improving the efficiency and effectiveness of the grain industry.

GPSA acts as a conduit for grower education on issues that may require a change in practice or heightened awareness at key times (such as harvest), for the industry good.

This activity may also arise from a change to regulation or an emerging threat to market access, for example.

GPSA has led several highly successful campaigns to improve the understanding and awareness of grain producers on particular matters, including heavy vehicle chain of responsibility and maintenance requirements.

In 2019/20 GPSA successfully applied for grants to run campaigns on key issues, including biosecurity, quality assurance and market access strategies.

These programs were successfully rolled out in 2020/21.

In 2020/21 GPSA also continued to promote rural health programs through our various social media channels and website, such as Fat Farmers and ifarmwell.

GPSA provided support to the important work being undertaken by the South Australian Grain Market Access Group, in coordinating the industry campaign to improve grain quality and preserving Australia's reputation for high standards of biosecurity.

Consultation

Growers are encouraged to have input on the organisation's policies by contacting a board member or attending any of the forums which GPSA hosts and putting forward their view.

GPSA staff attend a variety of industry meetings throughout the year on behalf of the organisation, and are available to discuss issues with growers by contacting the office on 1300 734 884 (for the cost of a local call).

GPSA attends major field days as an exhibitor. Due to the COVID-19 pandemic, the 2020 Eyre Peninsula Field Days was cancelled.

However, GPSA will attend the Yorke Peninsula Field Days in September 2021.

GPSA is ultimately accountable to all grain producers through the ongoing support for voluntary contributions made to the Grains Industry Fund each year.

Temporary uplift to the Grain Industry Fund contribution

In March 2021, GPSA undertook public consultation to consider a cost-recovery proposal to fund the eradication of an exotic pest detected in South Australia.

Lens snail was detected in the Adelaide metropolitan area by Commonwealth Department of Agriculture, Water and the Environment (DAWE) officials during routine border surveillance.

Further surveillance in regional SA has not detected lens snail at any other site.

The eradication program is a significant and complex undertaking which includes clean up and treatment of large amount of heavy equipment at the sites where the snail has been detected, followed by two years of monitoring to demonstrate eradication has been successful. This is estimated to cost \$1.663 million.

As a result of this consultation, the Minister agreed to temporary lift in the Grain Industry Fund contribution rate by 11 cents per tonne from 1 July 2021.

This will see the rate increased to 31 cents per tonne as of 1 July 2021 for two years, subject to average season conditions.



Key achievements & activities

SA Grain Industry Blueprint

The SA Grain Industry Blueprint was launched by Minister for Primary Industries and Regional Development, the Hon. David Basham MP and outgoing GPSA Chair Wade Dabinett following the GPSA AGM, held on 24 August 2020.

The Blueprint establishes a \$6 billion industry vision to be achieved over the next decade. It provides a strategic framework to enable long-term planning, deliver greater investment through public-private partnerships, boost research and development, and provide jobs and skills training at all levels.

The development of the Blueprint was led by GPSA with \$140,000 in funding from the Government of South Australia.

In developing the Blueprint, a common theme with growers was the strong desire to take greater control over their own futures and to move beyond just being a price taker in the global market.

The Blueprint helps to meet these and other goals through six pillars – market opportunities; biosecurity and market access; building industry capacity; capturing value; innovation; and infrastructure.

In early 2021, GPSA delivered two projects which aligned directly with Blueprint pillars and project areas, Markey Ready and Beyond the Silo: Grain marketing tips for growers.

The implementation of the Blueprint will continue to be one of GPSA's key objectives in the years to come and will form the basis of GPSA's approach to advocacy.



GM Ban lifted across mainland South Australia!

Lifting of the GM ban: Freedom of choice restored for South Australian growers

In November 2020, the ban on the commercial cultivation of genetically modified crops was officially lifted across the entirety of mainland SA, providing certainty for the industry in time for the 2021 season.

The decision to lift the GM moratorium across mainland SA was announced by the Minister for Primary Industries and Regional Development on 2 November 2020. Restrictions on the commercial cultivation of GM crops will continue to apply on Kangaroo Island indefinitely.

Councils were given a once-off opportunity to apply to the Minister to be recognised as an area where no GM food crops can be grown. Applications could only be considered on trade and marketing grounds. GPSA worked with councils across the state to ensure they understood the science and the economics of the moratorium's lifting in South Australia. GPSA made a number of deputations as well as working with local farming groups in key areas to ensure farmers had the choice of whether they planted GM varieties in 2021 and beyond.

No mainland councils were designated by the Minister as non-GM food crop areas under the Act, following a recommendation by the GM Crops Advisory Committee. As a result, the cultivation of commercial GM crops was made lawful across mainland SA. This decision was the culmination of years of advocacy by GPSA and the broader industry GPSA recognises that responsible stewardship of GM technology is critical moving forward.

GPSA has strongly recommended that growers undertake GM crop accreditation courses offered by technology providers, to familiarise themselves of industry stewardship protocols that will support coexistence with non-GM grain. The courses cover details on agronomic management and stewardship obligations and must be undertaken before growers can access GM varieties.



Market Ready

The Market Ready campaign was launched in November 2020, a new trade and market access initiative of the SA Grain Market Access Group. It was delivered by Grain Producers SA with the support of the Federal Government's Agricultural Trade and Market Access Cooperation Program.

The Market Ready campaign aimed to increase grower engagement and knowledge regarding market requirements, standards, quality assurance and compliance practices. Market Ready also strongly aligns with the Biosecurity and Market Access Pillar of the South Australian Grain Industry Blueprint. The campaign included the development of Market Ready resources, such as fact sheets, check lists and a web page.

GPSA also held a series of trade and market access workshops in early 2021, which educated growers on their obligations and role in the value chain under the Industry Management Plans (IMPs).

Workshops were held in Wudinna, Cummins, Yorketown, Balaklava, Tailem Bend, and Naracoorte. The Market Ready workshop was followed by the Beyond the Silo workshop to create a full day of trade and market access education for growers.

BEYOND THE SILO

Grain marketing tips for growers

Beyond the Silo

Grain Producers SA partnered with Grain Trade Australia to deliver the Grain Marketing Operations and Diversification Project. The project, proudly supported by the South Australian Government thanks to a \$75,000 grant from the Regional Growth Fund, helped growers better understand grain markets to support diversification. This project captured a key priority of the SA Grain Industry Blueprint, launched in August 2020, which is to increase business resilience and sustainability in the grain production sector.

The project included three components; a comprehensive awareness campaign, the development of easy-to-understand and relevant grower resources, and the delivery of a series of grower extension workshops across rural and regional South Australia.

Podcast

A podcast series was developed to kickstart the Beyond the Silo campaign, which was launched during the 2020-21 grain harvest.

Over nine episodes, host Drew Radford and independent consultant (now Grains Australia CEO) Jonathan Wilson unpack a variety of topics including pricing, futures, foreign exchange, basis,



when to sell, contracts and what to do when a contract goes pear-shaped.

The podcast is available on Apple Podcasts, Spotify and Soundcloud.

Producer and Grain Marketing Guides

GPSA presented 'A guide to selling grain using grain contracts booklet' in January 2021, adapted specifically for South Australian growers in partnership with Grain Trade Australia.

This booklet helps to break down some of the complexities in contracting and selling grain so growers can upskill in this important area of their business and sell with confidence.

A second resource booklet, 'A Guide to Marketing Grain', was developed in conjunction with Thomas Elder Markets and is designed as an introduction to grain markets. The intention is to provide the reader with a greater understanding of the marketplace, which can be used as a reference guide. It is hoped this booklet can be launched at

the Yorke Peninsula field days in September 2021.

Workshops

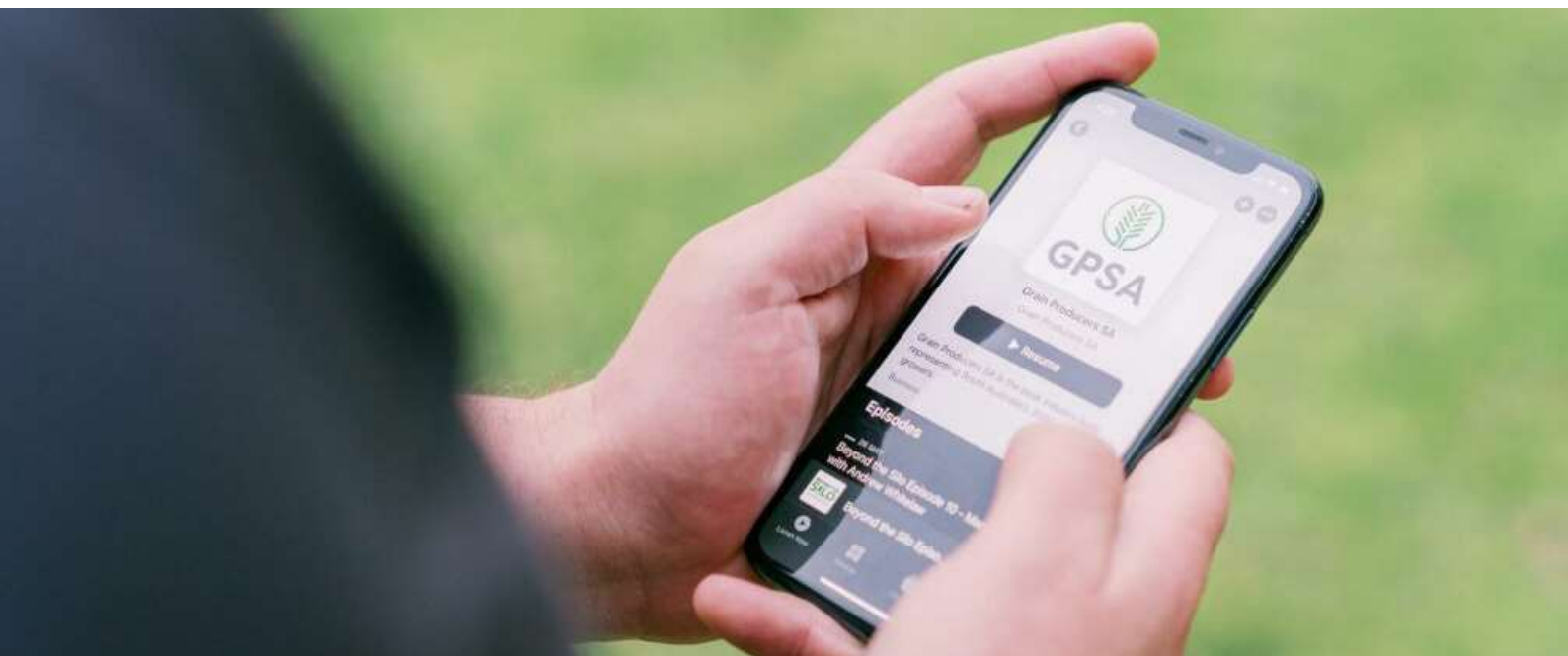
The Beyond the Silo workshops featured guest speaker Andrew Whitelaw from Thomas Elder Markets.

Workshops were held in Wudinna, Cummins, Yorketown, Balaklava, Tailem Bend, and Naracoorte, following the Market Ready workshops.

Andrew delivered interactive sessions on world market dynamics and global grain outlooks, including on-farm diversification strategies to target emerging markets.

The workshops also covered key trade rules governing grain contracts and provide an overview of the Australian Grain Industry Code of Conduct.

More information and the project resources are available via the GPSA website.





Mining on agricultural land

GPSA has continued to advocate for the need to balance agriculture with competing land uses such as mining, to protect the sustainability of agricultural production for future generations.

In August 2020, the Department for Energy and Mining released draft mining regulations for consultation. GPSA provided a submission to the Department, following on from GPSA's past advocacy on mining on agricultural land.

This included a range of recommendations in its submission to the Department designed to foster greater understanding for landowners about the nature of proposed mining operations on their land, as well as strengthening assessments of social and business impacts from mining operations on farm businesses.

The Mining Act and regulations became effective 1 January 2021.

In 2021, a Select Committee has been established to inquire and report on SA's land access arrangements concerning mining and exploration activity on agricultural land, thanks to a push from the expanded crossbench in the Lower House of State Parliament.

GPSA welcomed the establishment of the Parliamentary Select Committee and provided a comprehensive submission to the Committee in June 2021.

GPSA drew from the previous work of our Mining Act Review Taskforce to inform our submission to the Select Committee, which encompassed substantive policy reforms and recommendations to ensure fairer outcomes for farmers, farming families and rural communities. GPSA's submission to the Select Committee is available on the GPSA website.

The Committee are in the process of holding public hearings, hearing from witnesses and

considering written submissions. GPSA are to formally present to the Select Committee on 19 July 2021.

The final report is set to be tabled in November this year, ahead of the 2022 election.

More information on GPSA's advocacy on mining on agricultural land is available on the GPSA website.

Emerging Leaders Program

In 2019 GPSA established the Emerging Leaders Program, modelled on the highly successful SAFF Future Leaders Program that was established in the early 2000s. The program is adapted for contemporary leadership challenges including social media and director responsibilities and will serve as a training ground; supporting succession planning for GPSA and its member organisations, through participation in committee structures and eventually at Board level.

The first cohort of eight Emerging Leaders was announced by the Minister for Families and Social Services, Senator the Hon. Anne Ruston on 30 May 2019.

Over the course of 18 months, the inaugural cohort undertook eight development sessions which focused on leadership development, director responsibilities, advocacy, research and innovation, media and communication training, industry networking and the political landscape. The cohort have also attended GPSA events and Board meetings.

The inaugural cohort officially graduated the program at the 2020 AGM.

The program initiates structured pathways for future leadership development and offers access to a range of industry leaders and partner organisations working with GPSA to deliver its mandate to be the voice of South Australian grain growers.



Roadworthy Heavy Vehicles 'Made Easy' Workshops

In early 2020, GPSA presented the 'Roadworthy Heavy Vehicles... Made Easy' Project which offers free, interactive theory and practical workshops for PPSA commodity group members to assist their understanding of road safety and their compliance and maintenance responsibilities for a roadworthy heavy vehicle. This project has continued throughout 2020-21.

To date, over 450 primary producers have attended 30 theory practical workshops and 100 practical workshops across South Australia, in locations ranging from Cummins to Bordertown.

Theory and practical workshops are designed to help SA primary producers understand road safety and their compliance and maintenance responsibilities for heavy vehicle roadworthiness, including their responsibilities under the NHVR Heavy Vehicle Inspection Manual.

Officers from the National Heavy Vehicle Regulator also made themselves available at some workshops to raise awareness on safety management systems.

Over 70% of 2020 attendees have told GPSA that they are likely to make changes to their business after attending the workshops.

Many attendees said learning how to assess their current safety management systems and increasing their levels of record keeping when heavy vehicle maintenance is completed were great pieces of advice which they could implement in their business.

These workshops were open to all PPSA commodity group members, with 82% of attendees saying that the information and presenters were directly relevant to their business.

This program is funded by the National Heavy Vehicle Regulator's Heavy Vehicle Initiative Program, with the support of the Commonwealth Government.

More information about the workshop program is available on GPSA's website.



Know Your Code

The 'How well do you Know Your Code' campaign follows the successful 'Know Your Code' campaign run by GPSA and the Country Fire Service in 2017.

The campaign provides a simple checklist for growers to ensure they are adhering to the on-farm actions of the Grain Harvesting Code of Practice.

GPSA developed and promoted an easy-to-read poster and other campaign material that sets out 5 simple steps that producers can take to help reduce the risk of harvester fires. These are:

1. Preparation,
2. Maintenance,
3. Monitoring,
4. Safe operations, and
5. Communication.

The Code will take on new importance following changes to the Fire and Emergency Services Act 2005, which provide Police with the power to prevent recalcitrant farmers from harvesting or conducting other operations where that activity might cause a fire, or cause a fire to get out of control. Adherence to the Code will be a critical factor of determining whether conditions are safe to harvest in.

GPSA continued to support this campaign in 2020/21.



Hit Your Target

In May 2018, GPSA launched a campaign encouraging growers to 'Hit Your Target.' GPSA continued to promote the campaign throughout 2020-21.

The campaign points to a number of resources for growers and conveys best practice information to help growers 'Hit Your Target' and reduce the likelihood of spray drift and off target damage.



Health and wellbeing – ifarmwell partnership

Growers looking for information and new tools to help cope with uncertainty can now access ifarmwell's online wellbeing resources.

ifarmwell is an online tool kit to help farmers cope effectively with life's challenges and get the most out of every day.

ifarmwell aligns with the health and wellbeing section of the SafeWork SA Farm Safety Guide by providing farmers with free, practical online tools to optimize their own wellbeing.

Farmers can also use ifarmwell to help them to adhere to their duty of care to ensure the psychological health of their workers, by encouraging their workers to complete the five, short modules.

ifarmwell is specifically designed to help support people working on farms with their mental wellbeing and prepare them to successfully manage the psychological hazards of this sector (e.g. low levels of control/ high levels of uncertainty, relationships at work that often involve multiple generations of the same family).

For example, it empowers farmers and farm workers to think carefully about their values, work/life balance, fatigue/sleep and lifestyle, as well as providing information about how to access specialist assistance with mental health issues if required.

In 2020, GPSA proudly sponsored ifarmwell's latest marketing campaign to help improve the mental health and wellbeing of farmers and their workers. This campaign was funded by the Department for Health and Wellbeing, SA Health in partnership with Business SA and Grain Producers SA.

GPSA has continued to promote ifarmwell's resources to members throughout 2020/21, partnering with ifarmwell to raise awareness over National Farm Safety Week.

Planning reform

Along with other PPSA commodity group members, GPSA is actively working with the State Planning Commission to ensure that primary producers' interests are considered as part of the planning and development process.

Incompatible land uses have been recognised as an issue for primary producers, particularly around SA's mid-north and the urban periphery surrounding Adelaide and regional centres.

In particular, GPSA is working to ensure that the State Government understands critical aspects of planning policy, including:

- The way in which competing land use interests are assessed for planning purposes.
- Agricultural buffer zones that adjoin different land uses such as residential developments (including new developments and townships).
- Ensuring that planning and development approvals are consistent across SA's agricultural areas.



Financial reporting



GPSA's board has a strong focus on demonstrating industry leadership through sound corporate governance, recognising that exemplary corporate governance and diligent monitoring of the organisation's compliance with its legal obligations, are vitally important to the fulfilment of its mission.

The Board's commitment to sound corporate governance has also resulted in the development of a suite of corporate policies which establish processes, delineate responsibilities, and ensure oversight of key business functions.

GPSA recognises that all funds received from the Grain Industry Fund must be applied for the benefit of grain producers in South Australia who make contributions, as required by terms of the current Management Plan released by the Minister for public consultation.

For this reason, GPSA has robust systems to manage advances from the Grains Industry Fund and for reporting on the expenditure of monies received, with strict oversight of the Audit, Finance and Risk Committee, and the Board of Directors.

In order to demonstrate both transparency and accountability to grain producers who make contributions, a periodic compliance and reporting schedule for the payment of Grains Industry Fund contributions has been developed through the approval of PIRSA.

Auditing and Reporting

GPSA's financial year runs 1 July to 30 June in alignment with the financial year for the PIFS Grains scheme. GPSA reports to grain producers on the spending of monies to its members at the Annual General Meeting (AGM). The last AGM was held on Monday 24 August 2020 at the FARM Centre Freeling.

The 2021 AGM will be held on Monday, 23 August 2021.

GPSA also reports on monies spent of the PIFS Grain fund to the Minister on a Quarterly Report basis. Quarterly reports are submitted to the Minister by 7 November, 7 February and 7 May each year with a detailed annual report to be submitted by 14 September.

As a company limited by guarantee, GPSA lodges a copy of its financial statements annually with the Australian Securities and Investment Commission (ASIC).

Following an open tender process, the GPSA Board appointed Bentley's as auditors in 2018.

Audit, Finance & Risk Committee

The GPSA Board established the Audit, Finance & Risk Committee to strengthen the oversight of GPSA's operations and to provide confidence to both the Minister and grain producers that funds are appropriately managed and reporting obligations are met.

The objective of the Audit, Finance & Risk Committee is to provide independent assurance and assistance to the Board on GPSA's risk, control and compliance framework, and its external accountability responsibilities.

James Heaslip chairs the Audit, Finance & Risk Committee and Adrian McCabe and Steve Jefferies are members. The CEO attends all meetings as a non-voting member.

The Audit, Finance & Risk Committee has established delegated authority (maximum) limits that govern the payment of monies within the organisation.

Fraud and risk management

GPSA's fraud and risk management framework includes processes for project, program and portfolio-level risk management, general compliance and operational risk management and financial risk management, and guidelines for external projects.

Monitoring performance

GPSA monitors, measures and evaluates its performance to continually improve its effectiveness and efficiency. The publication of an annual report documents key achievements and outcomes.

In April 2018, the GPSA Board established a comprehensive organisational review overseen by a specially appointed Committee by the Board. This led to an organisational restructure of staffing, advisory committees and a review of the GPSA Constitution, under expert guidance of legal and accounting professionals. The outcomes of these changes are now regularly monitored by the Board.

External accounting services

GPSA sources external book keeping services and accounting advice from William Buck, including the preparation of company returns to the company regulator, the Australian Securities and Investments Commission (ASIC).

Audit process

Independent internal and external audits are applied to finances.

GPSA maintains accounts and records of transactions and affairs in accordance with the Australian Accounting Standards, and with other legislative requirements, applicable to entities reporting under the Corporations Act 2001.

Bentleys was formally engaged to conduct an independent audit of the financial report of Grain Producers SA Limited for the financial year ended 30 June 2021, in accordance with applicable Accounting Standards and other mandatory professional reporting requirements.

In accordance with the reporting requirements of the Management Plan, Bentleys prepares a statement of acquittal of funds for lodgement with PIRSA, demonstrating how all monies received from the Grain Industry Fund were expended in the preceding financial year for PIRSA.

Audited financial statements for 2020-21 are published on pages 24 and 25.

Corporate planning and reporting

GPSA's corporate planning and reporting approach incorporates three tiers of accountability:

1. Our Direction that sets out GPSA's high-level goals, strategies and performance measures for the year-period.
2. Annual Operational Plan that outlines the annual budget, resources and research priorities that give effect to the Strategic Plan during a given financial year. It also provides

the opportunity for GPSA to respond to external drivers and changing priorities during the life of the Strategic Plan by providing revised emphasis on project theme.

3. Annual Report that provides information on project activities and their performance in relation to the goals set in the Annual Operational Plan for a given financial year.

Insurance

GPSA maintains the following level of insurance cover through its insurance agent. Insurance cover is reviewed annually and adjusted as required.

Details of policies and cover held as at 30 June 2021:

- Association Liability (including professional indemnity) - up to \$5,000,000.
- Motor Vehicle - comprehensive (market value).
- Motor Vehicle - comprehensive (agreed value) \$50,000
- Business interruption – up to \$100,000.
- Broadform Liability – up to \$20,000,000
- General Property – up to \$23421
- General contents - \$14,587.
- Theft – up to \$5,000.

External reporting

Transparency and accountability are integral to achieving GPSA's mission.

As the voice of the South Australian grain production sector, GPSA Directors and senior management are committed to acting with integrity in representing grain producers, discharging duties in both an ethical and responsible manner.

GPSA reports regularly to stakeholders, including through formal reporting to GPSA members, South Australian grain producers and the South Australian Government, via publication of annual reports, the GPSA website and participation in conferences, forums, workshops and other activities.

GPSA holds its AGM as a public event, open to all Grain Industry Fund contributors.

GPSA will regularly canvass its membership on policy priorities and be accountable to members in accordance with the organisation's constitution and legal framework, as a company limited by guarantee.

In addition, GPSA has published the contact details of all Directors and Staff on its website, and is available to solicit feedback directly from GPSA members and Grains Industry Fund contributors during office hours via 1300 734 884 (for the cost of a local call).

Tax status

Grain Producers SA Ltd (GPSA) operates as a non-profit entity, established as a company limited by guarantee under the Corporations Act 2001.

GPSA is registered for the GST and has been

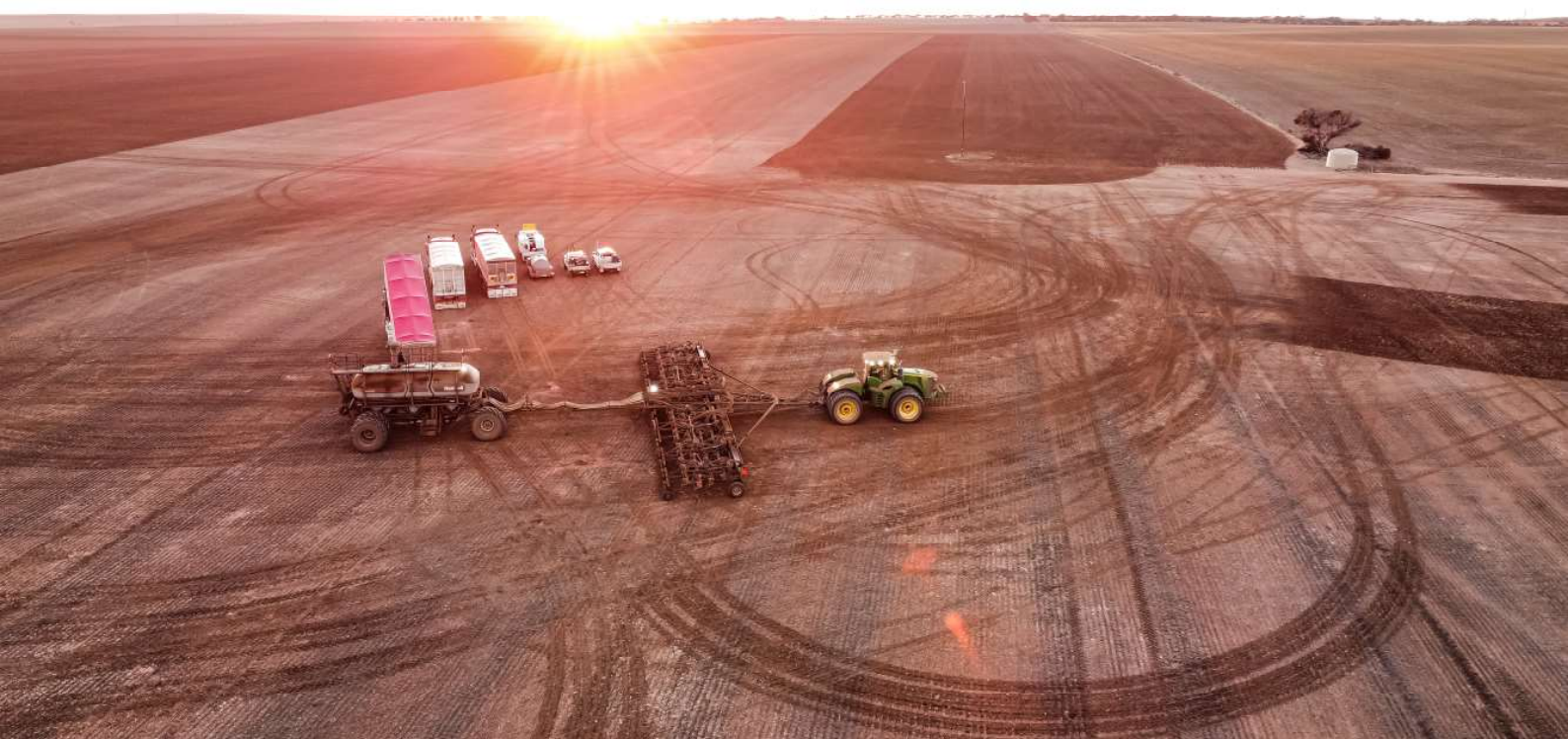
assigned the Australian Business Number (ABN) 43 154 897 533.

Director attendance records

A record of attendance of directors at GPSA board meetings held in 2019-20 is provided below.

Director attendance records for 2020-21

Name	Director type	Applicable meetings	Meetings attended	Meetings not attended*
Adrian McCabe, Chair	Member Elected	9	9	0
John Gladigau	Member Elected	8	8	0
James Heaslip	Member Elected	8	8	0
David Malpas	Member Elected	9	8	1
Dion Woolford	Member Elected	9	9	0
Jared Sampson	Member Elected	9	7	2
Nick Hillier	Member Elected	8	8	0
Dr Steve Jefferies AM	Independent	8	8	0
Prof. Wendy Umberger	Independent	9	9	0
*with apology				



Grain Producers SA Ltd

Statement of Profit or Loss

For the Year Ended 30 June 2021

	2021	2020
	\$	\$
Operating grants	1,380,000	1,350,000
Project Income	211,770	164,350
ATO Economic Stimulus Package	50,000	50,000
Conference income	-	10,000
Interest received	4,765	5,363
Miscellaneous income	-	39,004
Total income	1,646,535	1,618,717
Less: operating expenses		
Employee costs - staff	(585,235)	(517,112)
Employee costs - directors	(148,808)	(133,692)
Rental Outgoings	(81,820)	(68,216)
Communications	(68,939)	(61,532)
Travel - domestic	(55,910)	(43,301)
Fringe benefits tax	(29,568)	(35,025)
Accounting fees	(27,238)	(24,830)
Consulting and professional fees	(25,350)	(5,606)
Website costs	(23,925)	(127)
Conference, seminar and function costs	(18,774)	(28,236)
Motor vehicle expenses	(18,459)	(17,258)
Depreciation	(13,222)	(13,819)
Meeting costs	(11,286)	(8,220)
Telephone and fax	(7,247)	(7,803)
Computer expenses	(6,924)	(2,528)
Insurance	(6,455)	(6,283)
Auditors remuneration	(5,540)	(4,430)
Subscriptions	(3,040)	(3,074)
Bank charges	(740)	(1,177)
Legal Fees - Projects	-	(29,950)
Loss on disposal of assets	-	(6,096)
Finance cost	-	(2,189)
Printing and stationery	-	(900)
Sundry expenses	(2,615)	(443)
Total operating expenses	(1,141,095)	(1,021,847)
Program expenses	(489,094)	(380,008)
Total Expenses	(1,630,189)	(1,401,855)
Profit for the year	16,346	216,862

Full financial statements, including notes, are available to members upon request.

Statement of Financial Position

As At 30 June 2021

	2021 \$	2020 \$
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	613,667	723,431
Trade and other receivables	64,930	-
Short-term deposits	704,790	701,701
Other assets	2,963	4,391
TOTAL CURRENT ASSETS	1,386,350	1,429,523
NON-CURRENT ASSETS		
Property, plant and equipment	79,932	86,659
TOTAL NON-CURRENT ASSETS	79,932	86,659
TOTAL ASSETS	1,466,282	1,516,182
LIABILITIES		
CURRENT LIABILITIES		
Trade and other payables	68,472	93,206
Employee benefits	23,982	26,224
Revenue received in advance	58,605	97,875
TOTAL CURRENT LIABILITIES	151,059	217,305
TOTAL LIABILITIES	151,059	217,305
NET ASSETS	1,315,223	1,298,877
EQUITY		
Retained earnings	1,315,223	1,298,877
TOTAL EQUITY	1,315,223	1,298,877



Grain Producers SA Ltd

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