

Annual Operating Plan 2017-2018

Table of Contents

Our Vision.....	3
Our Mission.....	3
Our Values.....	3
Preface	4
Policy.....	4
Corporate Structure	5
Board of Directors.....	5
Board committees.....	5
Audit & Finance Committee.....	5
Agricultural Security & Priority Committee	5
Research, Development and Extension Committee	6
Transport and Supply Chain Committee.....	6
Management team	6
Governance Framework.....	7
Funding of GPSA and GPSA projects	7
Financial Reporting	8
Auditing and Reporting.....	8
Profit and Loss Balance Sheet.....	8
Fraud and risk management	8
Monitoring performance	8
Financial control.....	8
Audit process	9
Reporting to stakeholders.....	9
Planning and reporting	9
Risk Management	9
Communication.....	9
Projects 2016-2017	10
Annual Budget 2016-2017	11

Our Vision

Viable and sustainable grain producers in South Australia

Our Mission

*To ensure a viable and sustainable grains industry in South Australia for
grain producers through leadership, advocacy and communication*

Our Values

Integrity through Transparency and Accountability

Consultative through approachability, communicating

Desire for outcomes that are fact based, proactive and considered

Preface

Grain Producers SA (GPSA) is the Peak Industry Body for the South Australian grain producers. It is unique in that it is a non-political body that represents all grain producers to government, the community and industry including, grain marketers, exporters, storage and handlers, researchers and farm input suppliers.

GPSA's objectives are to improve the profitability and sustainability of South Australian grain producers through:

- Representing the views of South Australian grain producers to government, industry and the community on grains issues;
- Working with an effective state farming organisation and other commodity groups to represent South Australian grain producers on cross commodity issues;
- Working with government and industry to develop policies around creating and maintaining an efficient, accessible and cost effective supply chain;
- Working with government, industry and institutions to improve the technical and business skills of South Australian grain producers
- Working with Research, Development and Extension organisations to identify and disseminate research priorities in grain production, handling and management
- Supporting an effective national representative organisation to work with government around national initiatives to support the grains industry
- Providing a program to include and develop young farmers to be prepared to take on leadership roles within the South Australian grains industry.

Policy

A Board of Directors is elected by grain producers from across the grain growing regions of South Australia, which provides direction and vision. Directors are elected for a two-year term by South Australian grain producers. They bring skills and knowledge from many areas of interest including crop production, crop research, crop merchandising, marketing, storage and transport and logistics.

The Board meets approximately eight times each year and rotates these meetings around the grain producing regions of the state when possible.

Policy is decided by the Board, after considering input from across all sectors of industry, through close involvement with grain producers, grain production groups, grains sector groups and the conduct of regular regional and state industry forums.

Corporate Structure

GPSA is a company limited by guarantee. Membership of GPSA is open to all South Australian grain producers. Grain producers who have contributed to the Primary Industry Funding Scheme Grains 2012 Scheme (PIFS Grain) receive free membership to GPSA.

Board of Directors

GPSA's non-executive Directors are:

- Wade Dabinett, Chair
- David Malpas, Deputy Chair
- Stephen Ball
- Garry Hansen
- Andrew Goode, Independent Director
- Adrian McCabe (appointed 21 October 2017)
- Peter Polkinghorne
- Brett Roberts
- Dion Woolford (appointed 31 March 2017)

There are provisions within the constitution of GPSA for the Board to appoint up to one additional independent Director. The constitution of GPSA can be found at www.grainproducerssa.com.au.

Mr Darren Arney is the Chief Executive Officer of GPSA.

Board committees

The GPSA Board has the following sub-committees:

- Audit & Finance Committee;
- Agricultural Security & Priority Committee
- Research, Development & Extension Committee
- Transport & Supply Chain Committee

Audit & Finance Committee

GPSA recognises that exemplary corporate governance and diligent monitoring of its compliance with its legal obligations are vitally important to the fulfilment of its mission, and it maintains an Audit & Finance Committee.

The objective of the Audit & Finance Committee is to provide independent assurance and assistance to the Board on GPSA's risk, control and compliance framework, and its external accountability responsibilities.

Mr David Malpas chairs the Audit & Finance Committee and Mr Wade Dabinett, Mr Garry Hansen and GPSA CEO Mr Darren Arney are members.

Agricultural Security & Priority Committee

Chaired by Mr Wade Dabinett, the ASAP committee aims to:

- Advocate for the right to farm by making informed recommendations for the Board of GPSA to consider;

- As directed by the GPSA Board, respond to grain growers requests to support the argument that they have a right to be able to continue to farm into the future, and
- Provide relevant and timely information to the Board of GPSA on issues relating to security of production and the right to farm whilst recognising that a blanket “one size fits all” policy approach may not be practicable.
- Provide a point of contact within GPSA for grain growers affected by competing land use conflicts.
- Provide the framework for the production, collection, and dissemination of data and information regarding the priority of agricultural production and the right to sustainable and viable farming,
- Advocate for protecting the value of farm assets and the health and wellbeing of farmers.

Research, Development and Extension Committee

Chaired by Mr Stephen Ball, the RD&E committee aims to:

- Promote Research, Development & Extension in Agriculture and the value it brings to South Australia.
- Evaluate efficacy of RD&E programs conducted in South Australia for all crops.
- Consider issues and opportunities round intellectual property and levy payers.
- Examine levy funding of Grain Producers Australia from the GRDC grain levy.
- Review the National RD&E framework.
- Oversee SAGIT and its expenditure.
- Evaluate the value of funding from SA grain growers to government research facilities.
- Coordinate with GPA & GGL on GRDC oversight.
- Evaluate any proposed future structure of GRDC and/or potential future research models.
- Evaluate the GRDC bilateral arrangement between GRDC & SARDI.
- Support RD&E into the latest technologies including gene editing and genetic modification.
- Link with other groups involved in RD&E such as Barley Australia through SA Barley Advisory Committee, Australian Oilseeds Federation, and Pulse Australia.

Transport and Supply Chain Committee

Chaired by Mr Wade Dabinett, the TASC committee aims to:

- Advocate for a more efficient and effective Grain Transport and Supply Chain leading to a reduction of farm gate to ship’s hold costs.;
- Provide relevant and timely information to the Board of GPSA on issues relating to Grain Transport and Supply Chain.
- Provide a point of contact within GPSA for Grain Transport and Supply Chain issues & opportunities.
- Provide the framework for the production, collection, and dissemination of data and information regarding the Grain Transport and Supply Chain.

Management team

GPSA has a small management team that focuses on project work, business matters, compliance, finance, stakeholder relations, communication and administration. This team is

led by the Chief Executive Officer and works to implement the Board's strategic direction and to deliver measurable outputs from GPSA's investments.

Key office holders are Chief Executive Officer Mr Darren Arney, Business Manager Ms Belinda Ryan. GPSA also carries out project and policy work through the employment of Policy Officers, Mr Shane Gale and Ms Trudy Huczko. Subcontracted professionals, the CEO and Board members also undertake project work.

Governance Framework

GPSA policy work is funded by Regulation established under the *Primary Industry Funding Scheme (Grain Industry Fund) Regulations 2012* (PIFS Grain). The Minister for Agriculture Food and Fisheries is responsible for the management of funds collected under the PIFS Grain. The PIFS 2012-2017 PIFS Grain Management Plan was released by the Minister on 29 October 2012 and provides guidance as to how the funds may be applied. The Management Plan is reviewed annually with industry consultation.

Regulations under the *Primary Industry Funding Schemes Act 1998* (the Act) establish the Grain Industry Fund (Fund) to collect contributions from South Australian grain growers to support grains industry activities.

The *PIFS Grain Regulations 2012* (Regulations) came into effect on 1 March 2012, with the initial rate of 5 cents per tonne of grain to be deducted by the first purchaser of grain from the payment to the grower and forwarded to the Minister for investment in the Fund.

Funding of GPSA and GPSA projects

PIFS Grain was established in March 2012. The contribution rate for PIFS Grain was 20 cents per tonne for the 2012/13 harvest, and will remain at this level for the 2017/18 harvest. This provides a sustainable and secure source of funding to represent South Australian grain producers both locally and nationally.

Any change to the contribution rate is undertaken following consultation with SA grain producers.

Financial Reporting

Auditing and Reporting

GPSA's financial year runs 1 July to 30 June in alignment with the financial year for the PIFS Grains scheme. GPSA reports to grain producers on the spending of monies to its members at the Annual General Meeting (AGM). The last AGM was held on 10 August 2016. The next AGM will be held on 11 August 2017.

GPSA also reports on monies spent of the PIFS Grain fund to the Minister for Agriculture, Food and Fisheries in a Quarterly Report basis. Quarterly reports are submitted to the Minister by 31 October, 31 January and 30 April each year with a detailed annual report to be submitted by 31 July.

As a company limited by guarantee, GPSA lodges a copy of its financial statements annually with the Australian Securities and Investment Commission.

GPSA has appointed Messenger Zerner as auditors.

Audited financial statements for GPSA for financial period 1 July 2015 to 30 June 2016 show:

Profit and Loss

Income from PIFS	\$1,200,000
Other Income	102,197
Total Income	\$1,302,197
Total Expenditure	\$1,244,227
Retained Funds	\$57,970

Balance Sheet

Total Assets	\$453,819
Total Liabilities	\$153,316
Net Assets	\$300,503

Fraud and risk management

GPSA's fraud and risk management framework includes processes for project, program and portfolio-level risk management, general compliance and operational risk management and financial risk management, and prudential guidelines for business ventures.

Monitoring performance

GPSA monitors, measures and evaluates its performance to continually improve its effectiveness and efficiency.

Financial control

GPSA maintains accounts and records of transactions and affairs in accordance with the Australian Accounting Standards, and with other legislative requirements.

The Board of GPSA has established the following compliance and reporting schedule for the payment of PIFS grains monies:

Delegated authority (maximum):

- Business Manager, Policy Officers \$2,000
- Chief Executive Officer \$20,000
- Chairman approval required \$50,000
- Board approval required for payments exceeding \$50,000.

Audit process

Independent internal and external audits are applied to finances, risk, fraud, quality and RD&E.

Reporting to stakeholders

GPSA reports regularly to stakeholders, including through formal reporting to GPSA members, South Australian grain producers and the South Australian Government, via publication of annual reports, newsletters, the GPSA website and participation in conferences, forums, workshops and other activities.

Planning and reporting

GPSA's corporate planning and reporting approach includes:

- a Strategic Plan that sets out GPSA's high-level goals, strategies and performance measures for a five-year period, developed in consultation with stakeholders,
- an Annual Operational Plan that outlines the annual budget, resources and research priorities that give effect to the Strategic Plan during a given financial year. It also provides the opportunity for GPSA to respond to external drivers and changing priorities during the life of the Strategic Plan by providing revised emphasis on project theme, and
- an Annual Report that provides information on project activities and their performance in relation to the goals set in the Annual Operational Plan for a given financial year.

Risk Management

GPSA maintains the following level of insurance cover through its insurance agent. Details of policies and cover held as at 17 May 2017:

- Public and Liability Limit \$20,000,000
- Association Liability Limit \$5,000,000
- General Property Cover \$12,333
- Motor Vehicle (agreed value) \$133,120

Insurance cover is reviewed annually and adjusted as required.

Communication

GPSA is in regular communication with its members and industry stakeholders. Forms of communication include:

- Newsletter: monthly via email and post
- Surveys
- 1300 number
- Website
- Social Media including Facebook, Twitter and YouTube (recent video 50,000 views)
- Advertising in state and regional newspapers
- Regional grower and board meetings

GPSA continues to grow its member database. The total database now stands at 2,068. There are currently 1,326 farm businesses that have signed a GPSA Membership Application form.

Key Achievements for 2016-2017 to date

- Mining Act review submission and communication
- ESCOSA review
- 90-day transport project involvement: ag machinery, last mile, road train access, field bins, NHVR workshops
- Port Thevenard alternative
- Lucky Bay proposal
- Key advocate for agriculture and agriculture sectors around Mining Act Review
- Built relationships at a high level with the Treasurer and Minister for Transport – who now knows more about what the issues are
- Biosecurity – Russian Wheat Aphid – seen to be proactive; it got out, but we did the right thing
- Partnership with Safe Work SA – capacity building
- EP Rail review
- Review of shipping stem allocation
- SA Barley Advisory Committee secretariat
- Further developed the Harvest Code of Conduct (Vic and NSW want to use the SA Code)
- Farm Fire Units review input
- Pool payments – ASIC submission – kept the pressure on.
- Working with National Grain bodies
- Glyphosate on Barley via GPA
- Biosecurity
- NRM
- AgExcellence Alliance
- Updating grain transport code
- Burning Code input
- Industry Skills Fund –subsidy for grower education
- Grain Industry Market Forum – work with them on snails and grain into China
- Federal Department of Agriculture – able to work with them to keep delivery standards the same
- SAGMAG established
- Via GPA – permit for glyphosate on barley; access to other chemicals
- GPSA Board – a healthy rotation occurring
- Communication to growers expanded via website and social media.
- Field Day at Cleve – Ministers, CE's of departments coming to the site.
- Rural Business Support – financial literacy project.
- Scope value adding project via Hudson Howell
- Mouse Bait stations ongoing
- GRDC IOC input
- AGIC Conference: capacity building young farmers
- Capacity Building via Governors Leadership Program

Annual Budget 2017-2018

		Financial Year 2017-2018
Income		
	PIFS Gross Estimated Income	1,800,000
Total Income		1,800,000
PN		
Projects		
1	Grain Stewardship program	250,000
2	Grain Freight and Logistics Plan	250,000
3	Communication and Grower Consultation Framework	80,000
7	Biosecurity	25,000
10	Review Market Information Availability	50,000
14	Review and Evaluation of Grain Marketing Products	30,000
15	Increased Competition in Grain Markets in South Australia	100,000
16	Occupation Health Safety and Wellbeing	60,000
17	Natural Resource Management	30,000
18	Promotion of Agriculture to Customers and Community	50,000
23	Grains Research and Development	50,000
24	Improved access and efficiency of Port Facilities	100,000
28	Pre and Post Harvest Forums	15,000
30	Thevenard Port Terminal Access	-
32	Fees for affiliation of relevant industry bodies	300,000
33	South Australian Barley Advisory Committee	10,000
34	Dissemination of project outcomes to fund contributors	20,000
35	Grain Production and Competing / Complementary Land Use	125,000
36	Grain Production and Capital Access	25,000
37	Capacity Building	120,000
		1,690,000
Other Expenditure		
	Administration	100,000
Total Expenses		1,790,000
Reserve Fund		10,000

Projects 2017-2018

No	Strategy	Action Milestones	Budget Allocation 2017-18
1	Grain Stewardship & Market Access		\$250,000
	Gather and disseminate information to improve market access.	Work with AEGIC and GIMAF to promote SA grain overseas.	Ongoing
	Review and highlight safe crop protection product use.	Engage with NRTS on crop protection products and promote the safe use of products.	June
	Ensure continued access to crop protection products.	Contribute to National Working Party on Grain Protection and report back to growers and industry.	June
	Agvet Chemical Use	Working with PIRSA , APVMA and industry stakeholders re use of Agvet chemicals.	Ongoing
	Review existing QA and stewardship programs.	Contribute to National Working Party on Pesticide Application and report back to growers and industry.	Ongoing
	Highlight and build upon SA brand premium food and wine from a clean environment.	Work with industry to improve supply chain dynamics and educate growers around safe food handling.	Ongoing
		Review storage and handling agreements and develop dispute resolution processes.	Ongoing
		Review Industry codes relevant to grain producers including harvest, transport, burning.	Ongoing
	Access to innovative products and services	Review and disseminate information to growers on new products and services including new crops, varieties, pharmaceuticals, digital and other technologies to improve gross farm profit and sustainability.	Ongoing
	NHVR & DPTI	Improve ability to move and transport agricultural plant and equipment.	Ongoing
	SA Power Networks	Safety and movement of plant and equipment. On-farm infrastructure.	Ongoing
	Supply chain value-add project	Engage high-level consultant to review supply chain and extract further value for growers.	Ongoing
	ESCOSA supply chain review	Participate in ESCOSA review.	Ongoing
	Identify impact of road user charge	Study on impact of road user charge. Associated impact of road/rail combinations and impact of growers running own trucks.	Ongoing
2	Grain Freight and Logistics		\$250,000
	Improve grain transport and logistics within South Australia to reduce transport costs.	Work with industry stakeholders including Heavy Vehicle Industry Forum.	Ongoing
	Improve allocation of vessel capacity to ensure timely and efficient export of grain.	Review Viterra auction allocation system and new port code of access.	October & May

No	Strategy	Action Milestones	Budget Allocation 2017-18
	Improve access to grain storage and handling facilities.	Work with industry and government stakeholders.	Ongoing
	Reduce costs and improve efficiency of grain freight and logistics	Work with DPTI PIRSA and other stakeholders to develop grain transport and logistics.	Ongoing
		Review proposed new market entrants.	Ongoing
		Review road, rail and shipping arrangements including EP Rail Agreement.	Ongoing
		Recommendations to progress 90-day transport project.	Ongoing
	NHVR	Facilitate flexible transport arrangements for primary producers.	Ongoing
	ESCOSA supply chain review	Participate in ESCOSA review.	Ongoing
	PPSA Transport Committee	Participate in PPSA Transport Committee on cross- commodity transport issues including the 90-day project MkII.	Ongoing
3	Communication and Grower Consultation Framework		\$80,000
	Develop an effective communication framework for consultation with all grain producers in SA.	Communication Plan developed.	Ongoing
		Social media.	Ongoing
		YouTube videos.	Ongoing
		Annual Report.	September
		Attend Field Days and Grower Meetings.	Ongoing
	Regular newsletter communication with grain producers via email and post.	Monthly newsletter.	Ongoing
	Current website with good functionality and information useful to grain producers.	Regular Website updates.	Ongoing
	Make becoming a member simple and attainable.	Membership application available via online form or download from website and fax/email to GPSA.	Ongoing
		Membership forms available from GPSA Directors and Staff.	Ongoing
		Membership forms available at industry forums and meetings.	Ongoing
	Evidence of growing membership numbers.	Updated database.	Ongoing
	Create awareness of GPSA policies	Media Releases.	Ongoing
		Production and promotion of policy document.	August
		Evidence of growing membership numbers.	Ongoing

No	Strategy	Action Milestones	Budget Allocation 2017-18
7	Biosecurity		\$25,000
	Maintain stringent controls around pest and disease incursion in South Australia.	Develop action plan in conjunction with Biosecurity SA.	Ongoing
	Work with Biosecurity SA at field days and other grower-attended events.	Work with Biosecurity SA at field days and other grower-attended events.	Ongoing
10	Review Market Information Availability		\$50,000
	Increase competitor activity by ensuring grains stock information is available to all industry stakeholders in a timely, practical and cost effective manner.	Work with GPA and other SFO's to improve stocks information reporting to all market participants.	April
	Review stock information transparency and stock information services.	Review stock information transparency and stock information services.	Ongoing
	Review price transparency and pricing services.	Aid in the evaluation and development of market information services.	Ongoing
14	Review and Evaluate Grain Marketing Products & Transactions		\$30,000
	Develop a standardised reporting structure of grain marketing products including concise reporting of performance.	Work with industry and government around accurate reporting of marketing products.	Ongoing
	Ensure accountability of pool operators to grain producers.	Work with industry regulators around legislation and compliance of pools and other grain marketing products.	Ongoing
	Review current legislation around grain pools exemption from Australian Financial Services Regulation	Assist grain producers in protecting their interest in grain marketing.	Ongoing
	Facilitate training of grain producers and industry around different grain marketing tools and products.	Work with industry stakeholders around improved risk management products for grain producers.	Ongoing
	Assist industry in developing new and innovative products to manage price, production and cash flow risks in the selling strategies of grain	Review counter party solvency and capacity to pay and make recommendations to government and industry.	October
15	Increased Competition in Grain Markets in South Australia		\$100,000
	Foster the development of a competitive supply chain and ensure access equality and access for grain traders in South Australia.	Attend Australian Grains Industry Conference and report to growers and industry stakeholders.	August
	Review current access arrangements for third party and grain producer deliveries through the BHC.	Progress recommendations from State Select committee on grain handling.	Ongoing
	Assist grain exporters and merchants in accessing South Australian Grain.	Work with industry to determine and reduce barriers to competition.	Ongoing
	Promote South Australian grain to international national and domestic consumers.	Work with industry bodies in improving understanding of grain markets and the supply chain.	Ongoing
	Ensure export out turn standards for bulk and containerised grain is maintained and enhanced.	Work with industry bodies in improving understanding of grain markets and the supply chain.	Ongoing

No	Strategy	Action Milestones	Budget Allocation 2017-18
16	Worker Health Safety and Wellbeing / Industrial Relations		\$60,000
	Ensure grain producers are aware of, and promote compliance with, WHS policy.	Communicate key legislation items to growers.	Ongoing
		Website links to relevant information.	Ongoing
	Provide input into improving WHS issues.	Work with PPSA.	Ongoing
		Engage IR/WHS Consultant to support grain producers.	Ongoing
		Engage IR/WHS Consultant to produce policies relevant to grain producers.	Ongoing
		Identify opportunities for farmers to improve on-farm WHS outcomes.	Ongoing
	Work with industry stakeholders.	Work with SafeWorkSA to promote WHS manual developed for farmers.	Ongoing
17	Natural Resource Management		\$30,000
	Provide ongoing support in developing sustainable farming practices.	Provide support to grower representation at NRM.	Ongoing
18	Promotion of Agriculture to Customers and Community		\$50,000
	Promote Agriculture to consumers and the community.	Work with industry partners and stakeholders to promote benefits of ag socially, financially and environmentally via social license project and promotional publication.	Ongoing
		Social license project.	July
		Stakeholder update 2 x per annum.	Ongoing
	Branding model for SA Grain.	Lift profile of grain industry.	Ongoing
		Work with stakeholders.	Ongoing
23	Grains Research and Development		\$50,000
	Provide grower input into RD&E projects and progress extension of R&D activities.	Represent grain producers as key stakeholders in RD&E funding and outcomes.	October and February
	Assist in the extension and communication of RD&E projects.	Participate in farmer extension days including updates, crop walks and open days.	Ongoing
	Ensure good governance around grain producer contributions to RD&E funding.	Provide oversight of SAGIT trustee selection and financial results.	Ongoing
24	Improved access and efficiency of Port Facilities		\$100,000
	Develop solutions with industry and government around efficient and cost effective access to grain export port facilities.	Review LTA performance and port access arrangements.	October
		Ensure port access is maintained and enhanced at existing and potential ports.	
	Participate in development of alternative port facilities.	Facilitate a review of physical constraints to port access.	Ongoing

No	Strategy	Action Milestones	Budget Allocation 2017-18
	Assist in third party access to port terminals.	Attend meeting of Grains Industry Association SA to promote efficient port access and grain transport.	Ongoing
28	Pre- and Post-Harvest Forums		\$15,000
	Provide a forum to annually review harvest issues and to present solutions and research prior to harvest of the subsequent year.	Conduct Shed Meetings.	July
		Conduct post-harvest review survey.	December
		Conduct grower priorities survey.	July
32	Affiliation with Industry Bodies		\$300,000
	Assist funding of national bodies to promote issues of national influence on grain producers.	Assist in policy development through the Grain Producers Australia as the Representative Organisation under the PIERD Act.	Ongoing
	Work with national grains industry stakeholders and organisation.	Participate in GPA Grains Policy Council.	Quarterly
	Develop and implement policy on cross commodity issues at state and national level.	Relationship with NFF (via GPA) to further primary producers concerns at a national level.	Ongoing
		Membership of Primary Producers SA.	Annually
	Membership of industry groups.	Membership of industry groups.	Annually
33	South Australian Barley Advisory Committee		\$10,000
	Provide secretariat services to SABAC.	Convene April meeting.	April
	Convene two meetings per annum bringing together growers, traders, plant breeders and maltsters to discuss matters affecting the Barley industry in SA.	Convene September meeting.	September annually
	Distribute minutes of other barley groups to SABAC.	Minutes of SEBAC and WABAC distributed to SABAC members.	As required
	Distribute minutes of SABAC meeting to SEBAC and WABAC.	Distribute SABAC minutes to SEBAC and WABAC.	As required
34	Dissemination of project outcomes to fund contributors		\$20,000
	Dissemination of project outcomes to fund contributors.	Project report to PIRSA.	Quarterly
	Review project progress against milestones annually and report to PIRSA.	Release Annual Report at AGM.	September
	Annual General Meeting.	Joint Forum/AGM with Livestock SA.	August
35	Grain Production and Competing / Complementary Land Use		\$125,000
	Scope grain production and alternative land uses and the effects on grain producers and the grain value chain.	Work with stakeholders in minimising the impacts of conflicting land use.	Ongoing
		Educate grain producers in rights and obligations in regards to issues such as exploration, mining, native vegetation, wind farms, aboriginal heritage, local government and urban development.	Ongoing

No	Strategy	Action Milestones	Budget Allocation 2017-18
		Review and make recommendations on legislation.	Ongoing
36	Grain Production and Capital Access		\$25,000
	Provide input to review existing and new and innovative ways to attract capital to grain production.	Work with industry and government on business and capital access models to benefit grain producers.	Ongoing
		Facilitate business management education and risk management to enable improved business outcomes.	Ongoing
37	Capacity Building		\$120,000
	Improve capacity of information and skills to grain producers and the supply chain to build financial outcomes for grain producers.	Sponsor Adelaide University PhD in Agricultural Economics for the benefit of grain producers.	Annually
	Build young farmers understanding of key markets and post farm-gate environment and it's influence on farm-gate prices.	Sponsor young farmers to AGIC and other appropriate event(s).	Ongoing
	Facilitate relationship building and networking for farmers	Women in Agriculture event attendance.	Ongoing
		Royal Adelaide Show sponsorship.	September
		Working with AgBureau, AgExcellence Alliance and other industry groups.	Ongoing
	GPSA Internal capacity building	Governors Leadership Foundation, ARLF, AICD.	Ongoing
	Resilience for grain producers and their community.	Facilitate access to services.	Ongoing
	Farm business management and Financial Literacy	Work with Rural Business Support and other services providers to improve business management and financial literacy skills as key drivers of business profitability and sustainability.	Ongoing